Chichester District Council

Corporate Governance & Audit Committee   25th March 2024

Risk Management Update 2023-24

1. Contacts

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2. Recommendation:

2.1. That the Committee notes the updated Strategic Risk Register and the internal controls in place, plus any associated action plans to manage those risks, and raises any issues or concerns.

3. Background

3.1.   Under the governance arrangements as set out in the Council's Risk Management Strategy and Policy, the Committee should receive the outcome of the Strategic Risk Group's (SRG) review of the risk registers at least twice a year.

3.2.   The Committee last received a risk management update report at its meeting of 26 October 2023, and was reported to the Corporate Governance & Audit Committee on the 30 October 2023.

4. Outcomes to be achieved

4.1.   The Strategic Risk Register and the high scoring Organisational Risk items that are current, and relevant to the Council and its operation, and that those risks are well managed in accordance with the Council's Risk Management Strategy and Policy.

5. Risk Management Policy and Strategy

5.1.   The change from quarterly to twice a year, is because the risks do not significantly change between each assessment period. Also risk management is embedded within the organisation and the protocols in place are adhered to, especially on significant service risk areas and major projects which are considered regularly by officers in the interim of the formal reviews by the SRG.

6. Update on the Strategic Risk Register

6.1.   Appendices 1(a) and 1(b) (part 2) show the updated risk register considering the comments and recommendations from SRG.

6.2.   The risk map below shows the risk numbers and where they currently appear on the heat map for the strategic risk register:

LIKELIHOOD	4 (Almost Certain)		**188**	**147**	
	3 (Probable)		**9, 97,148**	**185**	**1, 196**
	2 (Possible)			**8, 189**	
	1 (Unlikely)				**68**
		1 (Minor)	2 (Moderate)	3 (Substantial)	4 (Major)
		IMPACT			

Key to Risk Numbers:
1 = Financial Resilience, **8** = Skills, Capability/Capacity, **9** = Business Continuity, **68** = Health & Safety, **97** = Cyber Risk across ICT estate, **147** = Southern Gateway Regeneration, **148** = Local Plan, **185** = Increase in Homelessness Service Demand Due to Increased Cost of Living and Ukraine Sponsorship Programme Impact, **188** = Climate Emergency Detailed Action Plan, **189** = Crouchlands Lagoon 3 **196** = Managing Selsey's Aging Sea Defences

6.3. There are 11 strategic risks, 6 of which are considered to be controlled, whereas the other remaining 5 have controls pending, which is where actions are still in progress to control or mitigate the risk.

Appendix 1(a) & 1 (b) Confidential (Part 2) shows the latest position of the Strategic Risk Register.

The Waste Reforms Project Initiation Document (PID) plus the full report was sent to Cabinet in February, some risks have been identified however, this will need to go to Full Council in March. Once all known risks have been identified and reported to Full Council this will be included in the Strategic Risk Register and will be reported to the Strategic Risk Group in October.

6.4. This half year the strategic risks' scores have remained unchanged since they were last reviewed with the exception being CRR 148 Local Plan which has reduced. Although the Waste Reforms has been identified further work is required and is still work in progress, no other strategic risks have been identified.

CRR 148 – Local Plan – The risk score has reduced from 6 to 4. Given the difficulties facing the plan, the lower (than 5 years) level of housing supply and the weight to be attributed to the benefits of further housing provision it is therefore considered that the likelihood of a loss of control over development is 2. With the continued use of the Interim Position Statement for Housing Development it is considered the impact is 2.

7. Update of the Organisational Risk Register

7.1.   Appendix 2 sets out the summarised report of all the High Scoring organisational risks and their scores.

7.2.   The heat map below shows the current high scoring risks from the organisational risk register:

		1 (Minor)	2 (Moderate)	3 (Substantial)	4 (Major)
LIKELIHOOD	4 (Almost Certain)		19, 118	115	
	3 (Probable)		18, 58, 61, 62, 74, 112, 157		
	2 (Possible)			195	
	1 (Unlikely)				
				IMPACT	

Services Areas for the High Scoring Risk Items:

Growth & Place Directorate
Growth & Property Division – 58,61,62,157

Housing & Community Directorate
Housing, Revenues & Benefits Division – 74,112,195

Planning and Environment Directorate
Development Management Division – 18, 19, 115
Planning Policy Division – 118

7.3.   Appendix 2 sets out the mitigation plans to manage the high scoring risks declared in the heat map.

7.4.   For this review there are 11 identified high scoring risks associated with the current 2023-24 service plans and reflect the risks associated with the new services plans for 2024-25. Two risks have changed CRR18 Planning – Lack of staff resources to meet caseload has reduced from 6 to 4 and CRR 19 Planning – Unforeseen large / strategic scale applications and large scale appeals unable to be absorbed into workloads of existing staff has reduced from 8 to 6. All organisational risks are monitored by the relevant service area and escalated as necessary.

8. Other Implications

	Yes	No
Crime & Disorder:		X
Climate Change and Biodiversity:		X
Human Rights and Equality Impact:		X
Safeguarding and Early Help:		X
General Data Protection Regulations (GDPR):		X
Health and Wellbeing:		X

9. Appendices

9.1 Appendix 1 (a) – Strategic Risk Register
9.2 Appendix 1 (b) - Strategic Risk Register (Part 2 Confidential)
9.3 Appendix 2 - High Scoring Organisational Risks

10. Background Papers

10.1 None